Royal Berkshire

| Title: | 2024 Gender Pay Gap Report |
|-----------------------|--|
| Agenda item no: | |
| Meeting: | People Committee |
| Date: | February 2025 |
| Presented by: | Pete Sandham (Associate Director – Staff Experience and Inclusion) |
| Prepared by: | Pete Sandham (Associate Director – Staff Experience and Inclusion) |
| | |
| Purpose of the Report | • To provide the committee with an overview of the Trusts Gender |

| | Pay Gap position for Financial Year 23/24 Seek approval to publish in accordance with legislative requirements | |
|--|--|--|
| | requirements | |

| Report History | |
|----------------|---|
| | |
| What action is | The Committee is asked to review and approve publication in line with |

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|----------------|-----------------------------------|---|------------------|---|---------------------|--|--|
| required? | statutory reporting requirements. | | | | | | |
| Assurance | Information | ✓ | Discussion/input | ✓ | Decision/approval 🖌 | | |
| | | | | | | | |

| Resource Impact: | None |
|------------------------------|--|
| Relationship to Risk in BAF: | Failure to Invest in our staff and live out our values |

| Strategic objectives This report impacts on (tick all that apply):: | | | | | | | | |
|---|--------|------------------------------|---|--------------------------|------|--------------------------|---|--|
| Provide the highest q | ualit | y care | | | | | | |
| Invest in our staff and | l live | e out our values | | | | | √ | |
| Drive the development of integrated services | | | | | | | | |
| Cultivate innovation a | and t | ransformation | | | | | | |
| Achieve long-term fin | anci | ial sustainability | | | | | | |
| Well Led Framework applicability: Not applicable | | | | | | | | |
| 1. Leadership | | 2. Vision & Strategy | | 3. Culture | ~ | 4. Governance | | |
| 5. Risks, Issues & Performance | | 6. Information Management | | 7. Engagement | | 8. Learning & Innovation | 1 | |
| | | | | | | | | |
| Publication | | | | | | | | |
| Published on website | | ✓ | С | onfidentiality (Fol) Pri | vate | Public | | |
| | | | | | | | | |

1 Executive Summary

- (a) The Trust Gender Pay Gap position as of the 31.03.24 shows a mean gender pay gap of 19.96% and a median pay gap of 10.9%.
- (b) Relative to the 2023 data, this represents a decrease of 1.23% in the mean gap and no change in the median gap.
- (c) The 2024 mean gap is the lowest the Trust has reported since reporting requirements commenced in 2017.
- (d) The narrowing in the mean gap is driven predominantly by the in-year growth in female representation in the above average upper pay quartiles (3 and 4) accompanied with very small increases in proportional representation in the top 500 and top 100 rates.
- (e) The modest nature of the improvement in the mean gap is explained by counteracting trends, including the growth in female representation in below average pay quartiles (1 and 2) and accompanying headcount growth in male representation in the top quartile.
- (f) Structural workforce composition is the key factor affecting the reported position. In particular Medical and Dental Staff make up the vast proportion of the 500 highest hourly rates 84% compared to 79% in 2023. 48.6% of the top 500 rates are male medics. The male composition of the RBFT overall is 24%.
- (g) Excluding the Medical and Dental staff group from the overall analysis results in the elimination of the gender pay gap in the organisation
- (h) The Trust Mean Gender Bonus Pay Gap position is improving (down 5% to 23% in 2024). A 0% median gender bonus pay gap is maintained.
- (i) RBFT's position is broadly consistent and slightly favourable to prevailing NHS trends and benchmarks (comparable basket of Trust who had reported as of the 31.01.25)
- (j) Delivery of our **Gender Pay Gap Action Plan 2025-2027** (Appendix 1) will continue Thematically, key priorities of focus will include:
 - (i) Recruitment and Selection
 - (ii) Career Development and Talent Progression
 - (iii) Lived experience and Network engagement
 - (iv) Trust Profile and Culture
- (k) It is to be noted that the contextual structural composition of the workforce provides for a very challenging backdrop to effect accelerated improvements in our overall mean gender pay gap position.
- It is a statutory requirement that data is published both on the Trust's website and also through the Government Equalities Office Gender Pay Gap Reporting portal. Data must be published by the **30 March 2025.**
- (m) Approval for the publication of the relevant data is requested.

2. Key Issues

2.1 The Reporting Requirements

The details of the GPG reporting requirements are prescribed. Employers must:

- (i) calculate the hourly rate of ordinary pay relating to the pay period in which the snapshot day falls (snapshot day was 31.03.24)
- (ii) calculate the difference between the mean and median hourly rate of ordinary pay of male and female employees
- (iii) calculate the difference between the mean and median bonus pay paid to male and female employees
- (iv) calculate the proportions of male and female employees who were paid bonus pay
- (v) calculate the proportions of male and female employees in the lower, lower middle, upper middle and upper quartile pay bands by number of employees rather than rate of pay

2.2 RBFT Gender Pay Gap Data Detail

The mean and median hourly rates of ordinary pay, pay difference and % pay gap are presented in the table below. The Mean measure in this analysis is the average as commonly understood. The Median measure is the middle value in the full data range. With the mean measure, extremities and outliers at both ends of the data range will influence the mean value, whereas with the median measure - as simply the middle value in the data range - extremities and outliers do not influence the value.

| | 31.03 | 24 | 31.03.23 | | 31 (|)3.22 | 31.03.21 | | |
|----------------|-------------|--------|-------------|--------|-------------|--------|-------------|--------|--|
| | Mean Median | | Mean Median | | Mean Median | | Mean Mediar | | |
| | Hourly | Hourly | Hourly | Hourly | Hourly | Hourly | Hourly | Hourly | |
| | Rate | Rate | Rate | Rate | Rate | Rate | Rate | Rate | |
| Female (£) | 20.51 | 18.09 | 19.31 | 17.24 | 18.27 | 16.37 | 17.43 | 15.65 | |
| Male (£) | 25.63 | 20.31 | 24.51 | 19.35 | 22.92 | 17.29 | 21.86 | 15.72 | |
| Difference (£) | 5.12 | 2.21 | 5.2 | 2.11 | 4.63 | 0.91 | 4.43 | 0.06 | |
| Pay Gap (%) | 19.96 | 10.9 | 21.19 | 10.9 | 20.24 | 5.3 | 20.28 | 0.41 | |

Table 1: Mean and median hourly rates of ordinary pay, pay difference and % pay gap

Relative to the 2023 data, this represents a decrease of 1.23% in the mean gap and no change in the median gap. 2024 data represents the lowest Mean Average Gender Pay Gap reported by the Trust since the reporting requirements were introduced in 2017.

2.3 RBFT Workforce Composition

The number of employees, by gender in each pay quartile is presented in the table below. Each quartile simply represents the total workforce numbers split into four groups based on average hourly rates and gender composition. Quartile 1 is the lowest hourly rates; Quartile 4 is the highest hourly rates.

| | | 31.0 | 3.24 | | | 31.03.23 | | | 31.0 | 1.03.22 | | |
|----------|--------|------|-------------|-----------|--------|----------|-------------|-----------|--------|---------|-------------|-----------|
| Quartile | Female | Male | Female % | Male % | Female | Male | Female % | Male % | Female | Male | Female % | Male % |
| 1 | 1098 | 360 | 75.31 | 24.69 | 1102 | 347 | 76.05 | 23.95 | 1103 | 378 | 74.5 | 25.5 |
| 2 | 1329 | 313 | 80.94 | 19.06 | 1186 | 264 | 81.79 | 18.21 | 1148 | 314 | 78.52 | 21.48 |
| 3 | 1274 | 276 | 82.19 | 17.81 | 1177 | 272 | 81.23 | 18.77 | 1249 | 255 | 83.05 | 16.95 |
| 4 | 1016 | 535 | 65.61 | 34.49 | 958 | 494 | 65.98 | 34.02 | 960 | 523 | 64.73 | 35.27 |
| Total | 4717 | 1484 | 76.0 | 24.0 | 4423 | 1377 | 76.3 | 23.7 | 4460 | 1470 | 75.3 | 24.7 |

Table 3: Quartile composition changes by Gender (23/24 Trend)

| | Heacound Change by Quartile Profile (23-24 Trend) | | | | | |
|----------|--|------|--|--|--|--|
| Quartile | Female | Male | | | | |
| 1 | -4 | 13 | | | | |
| 2 | 143 | 49 | | | | |
| 3 | 97 | 4 | | | | |
| 4 | 58 | 41 | | | | |

As a key driver of the pay gap, the following trends and insights from the quartile profile are drawn:

- The narrowing in the mean gap is driven predominantly by the in year growth in female representation in the above average upper pay quartiles (3 and 4) accompanied with very small increases in proportional representation in the top 500 and top 100 rates.
- The modest nature of the improvement in the mean gap is explained by counteracting trends, including the growth in female representation in below average pay quartiles (1 and 2) and accompanying headcount growth in male representation in the top quartile.
- No impact on the median gap is seen because of the relatively balanced nature of the growth in representation both above and below the midpoint for men and women alike.
- The three-year trend evidences that the increase in the number of women in the top two quartiles has outpaced the growth in men by a rate of 2.45:1. Conversely, the same trend is evident in the lower pay quartiles, but at higher rate, with female representation growth outpacing that of men at a ratio of 9:1.

2.4 Analysis by Staff Group

Having identified the fundamental impact of workforce composition in driving pay gaps, there is merit in further analysing the composition of the top pay quartile by staff group to further understand driving trends and factors.

Medical and Dental Staff make up the vast proportion of the 500 highest hourly rates – 84% compared to 79% in 2023. 48.6% of the top 500 rates are male medics. The male composition of the RBFT overall is 24%.

Due to the high preponderance of medics amongst the highest hourly rates (and the relatively high percentages of males in this group), a further historic line of enquiry has been to analyse the **mean pay gap by staff group** in order to identify key areas influencing the overall trust position. The breakdown is presented below (as of 31.03.24)

| Staff Group | 2024 Average Hourly Rate (£) | 2024 Average Hourly Rate (£) Male | 2024 Difference (£) | 2024 Pay Gap % | Mean Pay Gap Trend (23/24) % |
|-------------------------------------|---------------------------------|---|---------------------------|-------------------|------------------------------------|
| | Female | Male | | | |
| Add Prof Scientific and Technic | 22.48 | 23.44 | 0.96 | 4.11 | -1.31 |
| Additional Clinical Services | 13.49 | 13.40 | -0.08 | -0.60 | -2.62 |
| Administrative and Clerical | 17.13 | 21.37 | 4.24 | 19.83 | -0.64 |
| Allied Health Professionals | 21.60 | 20.66 | -0.94 | -4.57 | -2.56 |
| Estates and Ancillary | 13.01 | 13.16 | 0.15 | 1.11 | 0.59 |
| Healthcare Scientists | 23.02 | 23.33 | 0.32 | 1.35 | -0.84 |
| Medical and Dental | 37.02 | 42.37 | 5.35 | 12.62 | 1.07 |
| Nursing and Midwifery Registered | 21.17 | 21.22 | 0.05 | 0.25 | -2.38 |

Table 5: Pay Gaps by Staff Group 2024

The highest % pay gaps remain in the Administrative and Clerical group (which includes senior management), Medical and Dental, and Additional Professional Scientific and Technical. All staff groups report in year reductions in their pay gaps aside from the Medical and Dental and Estates and Ancillary groups)

In order to map the impacts of staff group trends to the overall Trust position the Medical and Dental and the Admin and Clerical staff groups were excluded for analysis purposes. The exclusion of the Admin and Clerical staff group had negligible impact on the overall position. Excluding the Medical and Dental Group however had significant impacts once more in 2024 as in previous years:

| | RBFT Mean Gender Pay Gap (Excluding Medical and Dental Staff Group from Analysis) | Female Average Hourly Rate (£) | Male Average Hourly Rate (£) | Difference (£) | Pay Gap % |
|------|---|---|------------------------------------|-------------------|--------------|
| 2023 | 193 Royal Berkshire NHS Foundation Trust | 17.71 | 17.89 | 0.18 | 1.01 |
| 2024 | 194 Royal Berkshire NHS Foundation Trust | 18.73 | 18.66 | -0.08 | -0.41 |

The exclusion of the Medical and Dental staff group from the overall analysis eliminates the mean gender pay gap in the organisation. The reason for this is the (relative to organisational average) high male composition of the Medical and Dental Group and also the fact that the average hourly rate for Medical and Dental staff is by some distance the highest average rate in the Trust.

The Medical and Dental Pay Gap at the RBFT is not an outlier and is in fact significantly lower than the 18.9% reported for Hospital Doctors Nationally in the most recently available data.

Consultant Recruitment trends over the past 6 year continue to evidence a balanced and equitable approach, but recent trend of the growth in female consultant recruitment outpacing that of male consultant recruitment has dropped back a little in year.

| Financial Year | Female Consultants Recruited | Male Consultants Recruited | Total Consultants Recruited | % Female Consultants Recruited |
|----------------|------------------------------------|----------------------------------|-----------------------------------|--------------------------------------|
| 2018-2019 | 10 | 14 | 24 | 41.7 |
| 2019-2020 | 16 | 20 | 36 | 44.4 |
| 2020-2021 | 8 | 13 | 21 | 38.1 |
| 2021-2022 | 18 | 14 | 32 | 56.3 |
| 2022-2023 | 15 | 10 | 25 | 60.0 |
| 2023-2024 | 10 | 11 | 21 | 47.6 |
| Total | 77 | 82 | 159 | 48.4 |

Table 7: Gender of medical consultants recruited at RBFT

2.5 Bonus Payments

The Gender Pay Gap also brings requirements to report on bonus pay and differentials. The number and proportion of staff receiving bonus payments are noted below. Clinical Excellence Awards (CEA), which recognise excellence among consultants, are regarded as 'bonus pay' for the purpose of GPG and these awards **account for all bonus payment recorded** under this element at the RBFT. Bracketed figures highlight changes relative to 2023.

Table 8: Numbers receiving bonus payments

| | Gender | Employees Paid Bonus | Total number of Employees in Workforce (as of 31.03.23) | % of total workforce receiving bonus | | |
|------|--------|-------------------------|--|--|--|--|
| 2024 | Female | 139 (+20) | 5259 | 2.64 (+0.23) | | |
| | Male | 181 (+10) | 1677 | 11.12 (-0.33) | | |

Table 9: Mean and median bonus payments, differentials and gender pay gaps in relation to bonuses.

| Gender | 2024 Mean Pay (Bonus) | 2024 Median Pay (Bonus) | 2023 Mean Pay (Bonus) | 2023 Median Pay (Bonus) | 2022 Mean Pay (Bonus) | 2022 Median Pay (Bonus) | 2021 Mean Pay (Bonus) | 2021 Median Pay (Bonus) |
|--------------|--------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Male | £8,803 | £5,741 | £8,448 | £4,500 | £10,590 | £7,238 | £10,869 | £8,645 |
| Female | £6,752 | £5,741 | £6,078 | £4,500 | £8,193 | £6,032 | £7,756 | £6,032 |
| Difference | £2,051 | £0 | £2,369 | 0 | £2,396 | £1,206 | £3,112 | £2,613 |
| Pay Gap % | 23.3 | 0 | 28.04 | 0 | 22.63 | 16.67 | 28.6 | 30.2 |

There has been a decrease of nearly 5% in the 2024 Mean Bonus Pay Gap in year, whilst the 0% median gap from 2023 is maintained.

Mean Bonus Pay Gaps remain and stem from National CEA's (now rebranded to 'Clinical Impact Awards'). National review and efforts to modernise National CEA's (now CIA'S) seek to drive improved representation from eligible groups, recognising that historically, they have contributed to widening both gender and ethnicity pay gaps.

A closing in the mean gap is to be welcomed whilst ongoing vigilance will be required to monitor future trends and whether aims of National reform in driving equity are delivered.

2.6 Our Benchmarked Position – Mean, Median and Bonus Pay Gaps

To provide broader context, the relative reported positions of a range of benchmark organisations was assessed. There are a limited number of organisations who have published their snapshot data (as of the 31.03.2024) at the time of writing this report.

Of those reviewed RBFT's position is broadly consistent with prevailing trends. Update on more focussed benchmarking data across Acute Trusts in our region will be provided to a future committee once the relevant organisations have published their data.

3. Previous Reviews

The Trusts GPG report is annually reviewed at the People Committee.

4. Conclusion

Our 2024 GPG report evidences our lowest ever mean gender pay gap and improvements in our Bonus pay gap position.

Structural workforce composition is the key factor affecting the reported position.

Continued focus on improvements through the delivery of the actions as set out in our **Gender Pay Gap Improvement Plan 2025-2027 (Appendix 1)** remain important

The Committee is requested to note the contents of this report and approve publication in line with relevant requirements by the 30.03.2025.

5. Appendix

The following is attached to this report:

Appendix 1: RBFT Gender Pay Gap Improvement Plan (2025-202)

| Appendix 1:RBFT Gender Pay Gap Improvement Plan (2025-2027) | | | | | | | |
|---|--|---------------------------|----------------------------|--|---------------|--|--|
| Key Focus | How | When | Who | Measure | RAG Status | | |
| Recruitment and Selection | Continue to embed Inclusive Recruitment principles into recruitment practice. | Ongoing | VD | Equitable recruitment evidenced by intake trends and progress through recruitment stages | | | |
| | Audit of non-standard starting salaries | Q2 2025 | VD | Equitable and proportional application | | | |
| Career Development | Increased utilisation of Knowledge and Development Fund | On-going | Charity | Effective promotion and increase in applications. | | | |
| | Continued equitable recruitment onto planned leadership development programmes | Every enrolment window | NKS | Recruitment onto key programmes reflective of overall workforce composition – target 76% female representation | | | |
| | Monitor and report RISE pathway compositions for gender equity and trends and respond to emergent trends | Q2 2025 | NKS | Equitable representation of female talent in succession pipelines for Tier 1 and 2 roles | | | |
| | Support the activity and focus of the Women's+ Network and further build engagement with programme of events. | Ongoing | PS and Network Chair | Programmes of events delivered and uptick in active membership of 20% | | | |
| | Launch Coaching and Mentoring Platform as an equitable and transparent mechanism to access support. | Q1 2025 | CR | Increase coaching capacity by 20 between 2024-2026. | | | |
| | Equitable recruitment of women onto the Aspiring Ethnic Minority Senior Leaders programme. | Every enrolment window | PS, PCPs | Gender of delegates on the programme is proportionate to the overall Trust gender split. | | | |
| Trust Profile and Culture | 'Up the Anti' programme to further develop Trust Anti Discrimination Culture | Q1 2025 | CR | Staff survey will show reduced rates of bullying, harassment and discrimination and will show improved staff experience. Have a senior leadership team that reflects the Trust demographics. | | | |
| | Use learnings from lived experience shared at staff networks to shape trust responses and interventions in areas such as HWB, flexible working etc | Ongoing | HR and L&OD teams | Staff survey will show reduced rates of bullying, harassment and discrimination and will show improved staff experience. have a senior leadership team that reflects the Trust demographics. | | | |

| | Appendix 1:RBFT Ge | ender Pay Gap Imp | provement | Plan (2025-2027) | |
|-----------|---|---------------------------------------|----------------|---|---------------|
| Key Focus | How | When | Who | Measure | RAG Status |
| | Deep Dive into 2024 Staff Survey data from colleagues on Maternity leave to understand and respond to trends | Q2 2025 | PS | Improvements in 2025 results and survey engagement. | |
| General | Promote and encourage National CIA applications. | 2025 window TBC | PP | Increase in number of successful female applications | |
| | Introduction of Carers' Passport to the Trust, to support Carers in the workplace | Q3 2025 | ES and KO'L | Passport launched. | |
| | Continued delivery of our commitments in line with the Sexual Safety at Work Charter, including profile Trust training and support interventions | Ongoing | ES | Decreasing prevalence of unwanted, harmful inappropriate sexual behaviours in the workplace as measure in Staff Survey data | |
| | PS – Associate Director Staff Experience and NKS – Associate Director Learning and Taler VD – Associate Director Employee Relations RC – Associate Director Strategy & Performa PP – Head of Medical Workforce CR – Head of Learning and Engagement Ser KO'L - Patient Experience Liaison Nurse and | nt and Resourcing ince vices | | | |